

Model for Improvement

The Saskatchewan Health Quality Council (HQC) uses the Model for Improvement as the framework to guide improvement work. Developed by Associates in Process Improvement, this is a tool that can be used to accelerate improvement.

This model has two stages: The Thinking and Planning Phase, and Action Phase.

The **Thinking and Planning Phase** is based on three fundamental questions:

- What are we trying to accomplish?
- How will we know that a change is an improvement?
- What changes can we make that will result in an improvement?

The **Action Phase** is where teams test small changes using the Plan-Do-Study-Act (PSDA) Cycle by:

- Developing a plan to test the change (Plan)
- Carrying out the test (Do)
- Observing and learn from the consequences (Study)
- Determining what modifications should be made to the test (Act)

Thinking and Planning Phase

1. What are we trying to accomplish?

• Think about what you are trying to do and set clear and desirable aims and objectives

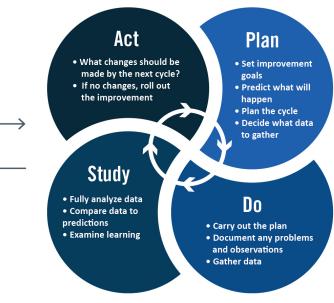
2. How we will know that a change is an improvement?

• Establish measuring processes and outcomes

3. What change can we make that will result in improvement?

• Generate ideas based on what others have done, what you think could happen, and what can be learned through this process

Action Phase





Instructions

Plan: Plan the test, including a plan for collecting data

- Set specific objective
- Develop a plan to test the change (Why, what, who, where, and when)
- Set predictions and mini-measures

Do: Run the test on a small scale

- Carry out the test
- Document any deviations from plan and observations
- Collect and begin to analyze data

Study: Analyze the results and compare them to your predictions

- Complete your analysis of the data (preferably as a team)
- Summarize and reflect on learnings

Act: Make a plan for your next step

- Adapt (make modifications and run another test), adopt (test the change on a larger scale), or abandon (don't do another test on this change idea)
- Prepare a plan for the next PDSA Cycle



Source: Developed by Associates in Process Improvement



Objective:

Start date:	End date:
PLAN	
Specific Objective: What do we want to test/learn with this	cycle?
Why is this change required?	
What exactly will we do?	
Who will be involved?	
Where will it take place?	
When will it take place?	



What do you predict will happen?						
Prediction			easure to determine if ediction is correct	Risk High – Med - Low		
Who will need to know about the test?						
Who needs to know	How will we inform them?		Who will inform them?			



COUNCIL
Do
Was the test carried out as planned? Did anything unexpected cause us to deviate from the plan? What did we observe that was not part of the plan?
Study
What were the results of your measurements? How did or didn't the results agree with our predictions? What new knowledge was gained through this cycle?
Act
Now what? Do we abandon? Adjust? Adopt? Are there focuses in our organization that will help or hinder those changes? Objective of next cycle?